

On the Trail of Innovation: Testing, Technology, & Mega Trends are Expanding Beyond the Licensing Mainstream

The trends affecting the licensing business that were evident on the show floor and in conversations with licensing executives at Licensing Expo in Las Vegas this year were often variations on the themes reported in our first look at 2014 trends back in January.

Here, then, is how the trendscape is shaping up as of mid-year.

1. Testing, Testing, Testing

From limited editions (Diane von Furstenberg at Gap) and capsule collections (Lucky Brand x Mustang), to curated groupings of merchandise (Rachel Zoe at ShoeDazzle), to regional programs and retail exclusives (Adam Levine at Sears), it's all about reducing risk while keeping an eye out for long-term opportunities.

2. Reimagination

The quest continues to put new spins on established properties, creating something that is both fresh and new and less risky at the same time. Examples range from retro and vintage twists on corporate trademarks (à la licensee Junk Food), to relaunches of nostalgic properties (Pac-Man relaunched as a TV series), to collaborations and co-branding pairing artists and fashion designers with characters, sports teams, and corporate brands (Stella McCartney and Malificent).

3. Evolution of Tech

In no time at all, digital-origin properties have moved from mobile apps and virtual worlds such as Cut the Rope and Moshi Monsters to Pinterest and Instragram celebrities such as Bethany Mota; tech-based product categories have evolved from smartphone cases to texting avatars; e-commerce opportunities have expanded from traditional sites such as Amazon or Macys.com to flash sale, aggregation, and/or overstock sites such as Zulily or Birchbox; marketing venues have transitioned from websites to Vine. The only constant is change.

4. Licensing on the Fringes

As true growth areas become scarce, niche and incremental opportunities attract interest. Collegiate licensing moves beyond the highestprofile and most athletically inclined institutions to mid-sized colleges (Ball State) and individual coaches (John Wooden) *[see story on page 12]*. Pet products transition from general merchandise for cats and dogs to niches such as waste disposal (Animal Planet with Greenberry), waterproofing (Body Glove with Plangea), or gerbils and birds (National Geographic with PetSmart). International licensors look beyond India to Pakistan and Bangladesh.

5. Rise of the Mega Trend

More than ever, key licensing trends extend across multiple property types, product categories, distribution channels, and geographic areas. Examples include health and wellness, which extends from better-for-you foods to gym brands to yoga classes; performance, functionality, and utility, which ranges from antimicrobial clothing to heavy-duty work gloves; and "Americana" (in its broadest sense), which encompass-

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AND THE WINNER IS ...

Emmy-nominated TV Shows Mix POD, Sourced & Licensed Goods

A LICENSING LETTER analysis of the 33 TV shows nominated for five or more Emmy Awards this year, 73% (24) have licensing programs (see table, pg. 3), and most of the others offer some merchandise even if sourced rather than licensed. Two shows on the list originate outside the traditional broadcast/cable world: Netflix's "House of Cards" and "Orange Is the New Black."

Among those shows with no licensing programs are two annual awards specials — The Oscars and Tony Awards — and several one-off

Inside This Issue

in short

A clear generic-design printed 12 oz. tumbler with straw is \$3.99 at Duane Reade (a Walgreens subsidiary) in New York; a 16 oz. New York Yankees tumbler and straw is \$12.99 on the same display.



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Licensing Ledger

DOWN THE UP STAIRCASE

One-third of back-to-school (BTS) shoppers will begin the shopping process less than two weeks prior to school starting, up from 27% who did so last year, according to the National Retail Federation and Prosper Insights & Analytics. The trade group projects BTS spending (including for college) to be down 11% this year to \$74.9 billion because there are fewer households with students this year than last. However, spending by those households individually will be up 5% for those with children K-12 (\$669.28) and 10% for college households (\$916.48).

COMICS SALES

Comic Stores ordered about \$340 million worth of comic books in 2013, while newsstands ordered some \$25 million, according to ICV2 and Comichron, two comics industry trade news and data sources, as reported by Publishers Weekly. Add to that \$90 million in digital comics and graphic novels (comics and graphic novels are lumped together in the digital estimates). Comic stores ordered \$170 million in graphic novels in 2013, while book channels ordered \$245 million. All estimates are calculated based on the full retail price of the books and do not account for markups or discounts.

SWEET TREATS

Krispy Kreme, the donut company, is looking to license candies, cereals, ice cream and cake mixes items within "the wheelhouse of our brand," CEO Tony Thompson, who took over earlier this summer, tells USA Today. The company has already signed an agreement with Green Mountain to launch Krispy Kreme coffees in K-Cup packs for Keurig brewers by the end of 2014. ... Separately Crumbs, reported here previously as closing its retail stores but with licensed products at BJ's and Target, has been acquired by Marcus Lemonis and Fischer Enterprises as part of the company's voluntary Chapter 11 filing.

WHICH TECH DO I WEAR?

If tech-enhanced wearables expand as at least some prognosticators predict, licensed properties will be a natural fit, so to speak. Our own take: This will be a niche business for the foreseeable future, appealing to sports buffs, upscale/competitive parents, health enthusiasts, and so on.

IS MICHAEL KORS OVER-LICENSING?

While designer Michael Kors has been expanding his reach via licensing, fashion industry observer Robin Lewis sees Kors's ubiquity across categories and retail channels to be "the kiss of death." In his *Robin Report* blog, Lewis compares Kors' path to **Coach**, which he says "is in the middle of its own unraveling, mostly because of its ubiquity. Roughly 70% of its revenues are currently coming from its outlet stores, which gives us more than a hint of its devaluation."

MARVEL(OUS) CHANGES CONTINUE

First, Thor is introduced as a woman on *The View*. Then **Marvel Comics** announces on *The Colbert Report* that Samuel Wilson, widely thought to be the first Black superhero in mainstream comic books, will be the new Captain America. Who's next and what show(s) will they be on?

ALIENS ON THE WAY TO KOREA

Village Roadshow Theme Parks has been licensed by Twentieth Century Fox Consumer Products to create a theme park as part of Korea's Ungdong Entertainment Complex. A Memorandum of Understanding among Village Roadshow, Twentieth, and the government in Seoul calls for a 75-acre theme park featuring Alien, Ice Age, and Planet of the Apes, among others. A Twentieth theme park for Malaysia was previously announced for an opening in 2016, while the studio is expanding its Springfield USA attraction at Universal Studios Hollywood in 2015.

NO QUARTERS FOR THESE ELMOS

The Times Square Alliance, a nonprofit business improvement group, counted nine Elmos; seven each Hello Kittys and Mickey Mouses; six Minnie Mouses, and a variety of Spider-Mans, Marios, Minions, Iron Mans, Cookie Monsters, and other costumed characters in Times Square one night. Seventy-six characters in all, each seeking tips for having their pictures taken — some aggressively so. City Councilman Andy King has introduced legislation that would require the characters to be licensed by the city, subject to background checks. There would also be guidelines to avoid what the Alliance terms "aggressive or inappropriate behavior" such as accosting tourists for tips, shoving, and groping, among other offenses.

SESAME ON DISPLAY

Sesame Workshop and The New York Public Library for the Performing Arts will mark Sesame Street's 45th anniversary with an exhibit, Somebody Come and Play: 45 Years of Learning on Sesame Street, a free multimedia exhibition opening Sept. 18th in NYC. The Library for the Performing Arts will also present film screenings and public programs on puppeteering, scriptwriting, and creating digital media for Sesame Street, and special programming for children and families.

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EPM – A Division of Business Valuation Resources; 1000 SW Broadway, Suite 1200, Portland, OR 97205-3035; Phone: 212-941-0099; Fax: 212-941-1622



Publisher & Executive Editor Ira Mayer 212-941-1633, x27 imaver@epmcom.com

Special Projects Editor Karen Raugust kbraugust@yahoo.com

Associate Editor Scott Steinhardt 212-941-1633, x22 scott@epmcom.com

Associate Publisher, Data Publications Naomi Berger 212-941-1633, x21 nberger@epmcom.com

VP Business Development Randy Cochran 212-941-1633, x18 rcochran@epmcom.com

Customer Service 212-941-0099

President Lucretia Lyons lucretial@byresources.com

CEO David Foster davidf@bvresources.com



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MERCHANDISE PROFILES OF TV PROGRAMS WITH FIVE OR MORE EMMY NOMINATIONS, 2014					
SHOW	NETWORK	NOMINATIONS	LICENSED	REPRESENTATIVE LICENSEES/NOTES	LICENSING CONTACT
Game of Thrones	НВО	19	Yes	More than 60 licensees as of June 2014 including: Ommegang (beer), Concept One (accessories), Funko (vinyl), ThreeA (figures), Delivery Agent (apparel, accessories, novelties, toys/games)	Laura Greenwood, HBO
Fargo	FX	18	Yes	Delivery Agent (apparel, novelties) Limited posters, t-shirts at fxnetworks.com, film and TV merchandise at CafePress show renewed for second season	Roz Nowicki, 20th Century Fox Consumer Products
American Horror Story	FX	17	Yes	Licensing is for series, though each season has its own name, characters, and plotline current edition: Coven. Licensees include: Ripple Junction (apparel, accessories), Trends International (posters, stationery), Delivery Agent (apparel)	Roz Nowicki, 20th Century Fox Consumer Products
Breaking Bad	AMC	16	Yes	Concept One (accessories), Bioworld (apparel), Mezco Toys (collectible toys), Mask-arade (masks)	Greg Economos, Sony Pictures Consumer Products
The Normal Heart	HBO	16	No	One-shot movie, based on a stage play. Unlike most of the other nominees which are series.	Laura Greenwood, HBO
Saturday Night Live	NBC	14	Yes	Trevco (apparel)	Learah Lockhart, Broadway Video
House of Cards	Netflix	13	Yes	Delivery Agent (accessories including "FU" cufflinks)	Russell Binder, Striker Entertainment
Cosmos: A Spacetime Odyssey	Fox/National Geographic	12	Yes	Celestron (Electronics)	David Goodrich, 20th Century Fox Consumer Products
Downton Abbey	PBS	12	Yes	Andover Fabrics (sewing fabric); Heritage Lace (home décor textiles, women's lace accessories); Republic of Tea (tea); Weeks Roses (roses); Wines That Rock (wine); Cryptozoic Entertainment (games); Enesco (gifts, novelties); Fifth Sun (apparel)	Tamra Knepfer & Carole Postal, Knockout Licensing
Orange Is the New Black	Netflix	12	Yes	Rasta Imposta (Halloween costumes, accessories)	Russell Binder, Striker Entertainment
Sherlock	PBS	12	Yes	Licensed as a series, with individual seasons having their own titles (current: His Last Vow). Licensees include Dreamtex (bedding)	Carla Peyton, BBC Worldwide North America
True Detective	НВО	12	Yes	Posters, flasks, t-shirts	Laura Greenwood, HBO
Modern Family	ABC	10	Yes	American Classics (apparel), Andrews McMeel Publishing (publishing)	Roz Nowicki, 20th Century Fox Consumer Products
The Voice	NBC	10	Yes	MusicSkins (mobile accessories)	Joni Camacho, NBCU Digital Marketing
Veep	HBO	9	Yes	Posters, buttons, t-shirts	Laura Greenwood, HBO
Mad Men	AMC	7	Yes	Banana Republic (specialty apparel)	Gina Degnan Hughes, AMC Networks
The Oscars	ABC	7	No	N/A	
Anthony Bourdain: Parts Unknown	CNN	7	No	N/A	
The Big Bang Theory	CBS	7	Yes	Commonwealth Toy & Novelty (toys), Cardinal Industries (games), Ripple Junction (apparel), Delivery Agent (apparel, accessories, media, novelties, toys/games)	Elizabeth Kalodner, CBS Consumer Products
Boardwalk Empire	НВО	7	Yes	Ripple Junction (apparel, accessories), Delivery Agent (apparel, accessories, novelties, media)	Josh Goodstadt, HBO
Dancing With The Stars	ABC	7	Yes	Mattel (Barbie dolls), via BBC out of the U.K. CafePress (apparel, novelties, fan-designed merchandise)	Victoria Chew, Disney ABC Television Group
So You Think You Can Dance	FOX	7	No	N/A	Dick Clark Productions

Continued on page 4

SHOW	NETWORK	NOMINATIONS	LICENSED	REPRESENTATIVE LICENSEES/NOTES	LICENSING CONTACT
67th Annual Tony Awards	CBS	7	No	N/A	Tony Award Productions
The Amazing Race	CBS	6	Yes	See www.cbsstore.com	Elizabeth Kalodner, CBS Consumer Products for all except food/beverage: Stu Seltzer, Seltzer Licensing Group
The Beatles: The Night That Changed America	CBS	6	No	N/A	Tom Bennett, Bravado Intl. Group Merchandising Services
The Colbert Report	Comedy Central	6	Yes	Ben & Jerrys (ice cream) Colbert and Daily Show have done special limited programs such as election-themed apparel through Hot Topic in 2012.	Ariel Yarmus, Viacom Musi & Entertainment Group
The Daily Show With Jon Stewart	Comedy Central	6	Yes	Warner Books (publishing)	Ariel Yarmus, Viacom Musi & Entertainment Group
Portlandia	IFC	6	Yes	T-Line Design (apparel), Ripple Junction (gifts, novelties)	Gina Degnan Hughes, AMC Networks
The Good Wife	CBS	5	Yes	Mitchell Gold and Bob Williams (furniture) Madura (home décor, assorted apparel, accessories, novelties	Elizabeth Kalodner, CBS Consumer Products
Louie	FX	5	No	Sourced mugs, t-shirts	Roz Nowicki, 20th Century Fox Consumer Products
Masters of Sex	Showtime	5	No	N/A	Mark Kaplan, Sony Licensing
Project Runway	Bravo	5	Yes	Robert Kaufman Fabrics (fabrics), Simplicty Creative Group (quilt supplies)	Andy Cohan, ACI Licensing
Silicon Valley	НВО	5	No	Limited sourced accessories, novelties	Laura Greenwood, HBO

Emmy-nominated TV Shows

Continued from page 1

programs ("The Beatles: The Night That Changed America," "The Normal Heart").

Those shows that do have licensing programs tend to be series and, as expected, to be beyond their first seasons. Some, such as "American Horror Story" and "Sherlock," have different subtitles, plotlines, and sometimes even characters season to season, but the licensing agreements cover the overall title.

Often, for any show that gains traction, Cafe-Press (and to a lesser extent other print-ondemand sites) will be used as a barometer of consumer interest in licensed goods. Network online stores, managed in-house, or by Delivery Agent or other similar services, will be next. The early mix of merchandise will typically be printon-demand, sourced items, and licensed goods.

Among the licensing programs with the greatest variety of out-of-the-ordinary goods: Downton Abbey (tea, roses, lace) and Game of Thrones (swords, beer, dragon eggs, was seal coasters).

Of course, licensing is not limited to those shows with five or more Emmy nominations, and many shows with no nominations this year have active licensing programs. Overall, the trajectory as described above is the same.



licensing news

PROPERTIES AVAILABLE OR RECENTLY ASSIGNED

PROPERIN	ES AVAILABLE UK RECENTLY			
PROPERTY	DESCRIPTION	CATEGORIES AVAILABLE	LICENSING CONTACT	
Billy Green Builds!	Preschool series co-produced with Little Airplane Productions about a seven-year-old traveling the world to help animals.	All	Deana Duffek, SeaWorld Parks & Entertainment	
Boston University	Boston-based private university known for its Terriers team.	All	Cory Moss, Collegiate Licensing Co. (CLC)	
Cult (The)	British rock band known for songs like "She Sells Sanctuary" and "Rain."	All	Lisa Streff, Epic Rights	
Drybar	Hair care chain with 37 worldwide locations.	HBA, home decor, kids products	Ross Misher, Brand Central	
East Carolina University	Public, Greenville-based university known for its PeeDee the Pirate mascot and Pirates sports teams.	All	Cory Moss, Collegiate Licensing Co. (CLC)	
Elmer The Patchwork Elephant	Book series by David McKee currently celebrating its 25th anniversary.	Apparel, crafts, housewares, juvenile products, stationery	Joel Barnett, Brentwood Licensing	
Fisher	Audio electronics brand.	Car audio, dash cams, DVD/Blu-ray, electronics accessories, headphones, home audio, netbooks, phones, portable audio, security cameras, tablets, televisions	Alan Kravetz, Leveraged Marketing Corp. of America (LMCA)	
Grambling State University	Grambling, Louisiana university known for its Tigers Division 1 team.	All	Cory Moss, Collegiate Licensing Co. (CLC)	
Highlights	Highlights for Children, publisher of popular U.S. children's magazine.	All	John Leonhardt, Dimensional Branding Group (DBG)	
King Kong	Primate character featured in the classic films. New art by artist Joe Devito and endorsed by the Merian C. Cooper estate.	All		
Larry Gets Lost	Series of 18 children's books in print for over 10 years.	All	Larry Seidman, Dimensional Branding Group (DBG)	
Ted Nugent	Guitarist known for his solo output and The Amboy Dukes.	All	Lisa Streff, Epic Rights	
Trane	Subsidiary of Ingersoll Rand and HVAC brand.	Home ventilation, portable AC, portable air purifiers, portable dehumidifiers, portable humidifiers, sump pumps	Alan Kravetz, Leveraged Marketing Corp. of America (LMCA)	
University of Pittsburgh	University founded in 1787 and known for its Division 1 Panthers team (and Roc the Panther).	All	Cory Moss, Collegiate Licensing Co. (CLC)	
University of Virginia	Public university in Charlottesville featuring the Division 1 Cavaliers.	All		
Vanderbilt University	Private, Nashville-based university with the Commodores team based in NCAA Division 1, as well as teams in the Southeastern and Big East conferences.	All	_	
Yonaguni	Children's action comedy series about a group of underwater animals.	All	Deana Duffek, SeaWorld Parks & Entertainment	

*Extension or renewal.

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LICENSES RECENTLY GRANTED, U.S.

PROPERTY	GRANTED TO	PRODUCTS MANUFACTURED	GRANTED BY	
Adventure Time	Vandor	Drinkware	Cartoon Network Enterprises	
Alien	National Entertainment Collectibles Association (NECA)	Collectible statues	20th Century Fox Consumer Products	
American Kennel Club	HouseWares Intl.	Pet feed products	4Licensing Corp. div. 4Kids Entertainment	
Batman: Arkham Origins	Square Enix*	Collectible figure	Warner Bros. Consumer Products	
Big Bang Theory (The)	Tonner Doll	Dolls	Warner Bros. Consumer Products	
Buffy the Vampire Slayer	Titan Publishing/Titan Entertainment	Collectible figures	20th Century Fox Consumer Products	
Chipwich, MoonPie	Smart Planet	Bake pans, cups, kitchen electrics	Lisa Marks Associates (LMA)	
Dawn of the Planet of the Apes	National Entertainment Collectibles Association (NECA)*	Action figures, collectibles, statues, t-shirts	20th Century Fox Consumer Products	
DC Comics	Mattel*	Master toy	Warner Bros. Consumer Products	
Disney's Planes: Fire & Rescue	Huffy*	Outdoor accessories	Disney Consumer Products	
מ הפגנעפ	Mattel*	Toys		
	Thinkway Toys*	Toys		
Dodge	BrownTrout Publishers	Calendars	Licensing Company (The)	
	GreenLight*	Collectible replicas		
	Innovative Designs	Back-to-school		
	MBI Publishing	Coffee table book		
	Open Road Brands	Signs		
	Round 2*	Collectible replicas		
Dragon Age	Titan Publishing/Titan Entertainment	Collectible figures	Electronic Arts	
Escape From New York	FunKo	Action figures	Creative Licensing Corp. (CLC)	
Fifth Harmony	Accessory Innovations	Accessories	Sony Music Entertainment	
	BrownTrout Publishers	Posters		
Firefly	Quantum Mechanix/QMx*	Collectibles	20th Century Fox Consumer Products	
	Quantum Mechanix/QMx*	Collectibles		
Frozen	Candyrific*	Candy dispensers	Disney Consumer Products	
God Of War	FunKo	Vinyl figures	Dimensional Branding Group (DBG)	
Goonies	FunKo	Vinyl figures	Warner Bros. Consumer Products	
Halo	National Entertainment Collectibles Association (NECA)*	Figures, games, replicas	343 Industries Microsoft	
	Skullcandy	Audio accessories, electronics		
	Square Enix*	Collectible figure		
KISS	Bif Bang Pow!	Action figures, collectibles, drinkware, license plate frames, stationery, totes	Epic Rights	
	Figures Toy Company	Collectible figures		
	K'NEX Brands	Construction figures, construction toys		
Little Critter	Kohl's	Books	Infinity Licensing	
Loudmouth Golf	iZone Group	Sunglasses	Brand Liaison (The)	

*Extension or renewal.

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PROPERTY	GRANTED TO	PRODUCTS MANUFACTURED	GRANTED BY
Marvel	Her Universe/The Araca Group	Apparel (women's)	Disney Consumer Products
Marvel Super Heroes C-Preme		Helmets	
Peppa Pig	Accessory Innovations	Backpacks, bags, cold weather accessories, headwear, hosiery, luggage, lunch kits	Entertainment One
	Character World/TDS Enterprises	Bedding, home accessories	
	Komar Sleepwear	Sleepwear	
Pulp Fiction	FunKo*	Vinyl figures	Evolution
Quiksilver	E. Gluck	Watches	Quiksilver
Rocky	National Entertainment Collectibles Association (NECA)	Collectible figures	20th Century Fox Consumer Product
Self	London Luxury	Bath, bedding, personal care products	FremantleMedia
Simpsons (The)	Kidrobot*	Collectible figures	20th Century Fox Consumer Produc
Smarties, Warheads	Active Apparel	Dorm pants, t-shirts	Lisa Marks Associates (LMA)
Star Trek	Quantum Mechanix/QMx*	Collectibles	CBS Consumer Products
Star Wars	Quantum Mechanix/QMx*	Collectibles	Disney Consumer Products
Teenage Mutant Ninja Turtles	Build-A-Bear Workshop	Plush	Nickelodeon & Viacom Consumer Products
Thaneeya's Sugar Skulls	Ceaco	Puzzles	Infinity Licensing
Three Stooges (classic)	Pariplay	Casino games	C3 Entertainment
Twinkle Toes	JAKKS Pacific	Doll accessories	Skechers U.S.A.
U.S. Army	Party Animal	Action figures	Beanstalk
Walking Dead (The)	McFarlane Toys*	Construction toys	Striker Entertainment
Wizard of Oz (The)	Gund	Co-branded plush	Warner Bros. Consumer Products
	Gund*	Co-branded plush	Pretty Ugly
World of Eric Carle	Kids Preferred	Preschool toys	Joester Loria Group
WWE	World Tech Toys	Radio-controlled vehicles	World Wrestling Entertainment (WWE)

INTERNATIONAL PROPERTIES AVAILABLE OR RECENTLY ASSIGNED				
PROPERTY	DESCRIPTION	CATEGORIES AVAILABLE	LICENSING CONTACT	
Cloudbabies	Pre-school property from HoHo Entertainment. Will broadcast on ARD and ZDF in the region.	All (Germany, Austria, Switzerland)	Anita van Esch, Active Merchandising	
Doug Hyde	U.K. artist known for artwork, prints, and heavily-attended art shows.	All (U.K.)	Alicia Davenport, DRi Licensing Ltd.	
Katarina Sokolova	Computer graphics artist with an art education based in the Ukraine.	Calendars, greeting cards, jigsaw puzzles, posters, stationery (Worldwide)	Adam Meiklejohn, Meiklejohn Graphics Licensing (MGL)	
Lily & Val	Valerie McKeehan's art brand based around whimsical lettering.	All (Worldwide except North America)	_	
Tip The Mouse	Children's program based on books by Italian author Andrea Dami.	All (Benelux)	Daphne Kellerman, License Connection	
Tootsie Rollers	Vintage-looking U.K. girl band.	Apparel, hair accessories, HBA, homewares (U.K.)	Paul Comben, Game Of 2 Halves	

*Extension or renewal.

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GRANTED BY DC Thomson Tinderbox div. Beanstalk (U.K.) Disney Consumer Products Sony Pictures Consumer Products Bulldog Licensing
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Disney Consumer Products Sony Pictures Consumer Products
Sony Pictures Consumer Products
,
Bulldog Licensing
ITV Studios Global Entertainment
Quiksilver
BBC Worldwide
Nerd Corps Entertainment
License Connection
Bulldog Licensing
Warner Bros. Consumer Products
Iconix Brand Group

STEM Sells

After lots of talk and a small but growing number of examples, Science, Technology, Engineering, and Math (STEM) themes are finally starting to show a noticeable presence in children's programming, as recent announcements demonstrate:

- Nickelodeon, which has said it was planning to increase the amount of educational content in its programming, introduced Blaze, a monster truck-focused show that is billed as the first to offer STEM programming to preschoolers. The network plans to introduce the first licensed merchandise in the spring, following the show's debut this fall. Nickelodeon launched the math-focused Team Umizoomi a couple of years ago.
- Scholastic relaunched The Magic School Bus—a classic science-based series that came along well before STEM became a buzzword—as Magic School Bus 360o, a new Netflix-distributed series that will be accompanied by live experiences, publishing, and other events and programming. Licensing will ultimately follow.
- Fox-owned stations and affiliates are debut-

ing a two-hour Saturday morning STEMthemed block of programming called Xploration Nation in the fall. It will feature four shows on a variety of scientific disciplines, supplied by Steve Rotfeld Productions. No licensing plans have been announced yet.

Genius Brands International is in production on Thomas Edison's Secret Lab, with partners Georgia Public Broadcasting and the Edison Innovation Foundation. Plans include apps, a website, toys, games, electronics, and an in-school curriculum; PGS Entertainment is distributing the property outside the U.S. and Canada.

There have been STEM-themed properties in the past, from Mr. Wizard to Bill Nye the Science Guy, often focused on either science or math rather than an integrated STEM curriculum. This has especially been true on PBS, where examples range from Cyberchase to Sid the Science Kid to themes within Sesame Street.

Licensing activity for STEM-specific programs historically has been limited in scope and/or success. But with the growing interest in STEM and a significant increase in the number of properties available, that may change.

contacts & connections

Contacts & Connections is an alphabetical listing of the licensing companies in this issue.

20th Century Fox Consumer Products, Lora Cohn, SVP Global Brand Management & Strategy, 310-369-2243, lora.cohn@fox.com, P. 6, 7.

20th Century Fox Consumer Products, Roz Nowicki, EVP Global Sales & Retail, 310-369-2207, roz.nowicki@fox.com, P. 2, 3, 4, 6.

343 Industries Microsoft, Christine Finch, Licensing Manager, 425-704-8037, cfinch@microsoft.com, P. 6.

4Licensing Corp. div. 4Kids Entertainment, Bruce Foster, CEO, 212-758-7666,

bfoster@4licensingcorp.com, P. 6.

Accessory Innovations, Karyn Weiss, SVP Business Development & Licensing, 212-213-4200 x211, kweiss@accessory-innovations.com, P. 6, 7.

ACI Licensing, Andy Cohan, President, 310-956-3590, acohan@acilicensing.com, P. 4.

Active Apparel, Susan Valero, 416-822-8487, susan@activeapparel.net, P. 7.

AMC Networks, Gina Degnan Hughes, SVP Marketing, 917-542-6382, gdhughes@amctv.com, P. 3, 4.

American Classics, David Brown, President, 256-737-9995, david@americanclassics.bz, P. 3. Andover Fabrics, David Weinstein, President,

212-710-1000 x206, david@andoverfabrics.com, P. 3. Andrews McMeel Publishing, James Andrews, VP Licensing, 816-581-7480,

jandrews@amuniversal.com, P. 3.

Banana Republic, Chris Nicklo, VP Marketing, 650-952-4400, chris_nicklo@gap.com, P. 3. BBC Worldwide North America, Carla Peyton,

SVP Licensing Consumer Products, 212-705-9395, carla.peyton@bbc.com, P. 3. Beanstalk, Caren Chacko, AVP Brand Management,

212-421-6060, caren.chacko@beanstalk.com, P. 7. Ben & Jerry's, Dave Stever, CMO, 802-846-1500, dave.stever@benjerry.com, P. 4.

Bif Bang Pow!, Jason Labowitz, President, 877-243-2264 x802, info@bifbangpow.com, P. 6. BioWorld Merchandising, Jennifer Staley, VP Licensing, 972-488-0655,

jennifers@bioworldmerch.com, P. 3. Body Glove/Drive N' Surf, Russ Lesser, President, 310-374-3441, russ@bodyglove.com, P. 1.

Brand Central, Ross Misher, CEO, 310-268-1231, ross@brandcentralgroup.com, P. 2, 5.

Brand Liaison (The), Steven Heller, Founder, 855-843-5424, steven@thebrandliaison.com, P. 6.

Brand Licensing Team, Cindy Birdsong, Managing Partner, 678-324-3270, cbirdsong@blteam.com, P. 11. Brand Squared, Heather Rosenthal, Director

Licensing, 212-931-6100, hrosenthal@peppercom.com, P. 2. Bravado Intl. Group Merchandising Services,

Tom Bennett, CEO, 212-445-3400, tom.bennett@bravado.com, P. 4.

Brentwood Licensing, Joel Barnett, President,

310-720-3285, joel@brentwoodlicensing.com, P. 5. Brewery Ommegang, Phil Leinhart, 607-544-1800, P. 3. Broadway Video, Learah Lockhart, 212-265-7600, llockhart@broadwayvideo.com, P. 3.

BrownTrout Publishers, Mike Brown, CEO & President, 800-777-7812, mbrown@browntrout.com, P. 6.

Build-A-Bear Workshop, Felicia Taylor, Senior Manager Licensing & Partnership Bear, 314-423-8000 x5329, feliciat@buildabear.com, P. 7.

C-Preme, Brad Blankinship, EVP & GM, 855-277-3635 x118, info@c-preme.com, P. 7.

C3 Entertainment, Ani Khachoian, EVP Licensing & Consumer Products, 818-956-1337 x215, akhachoian@c3entertainment.com, P. 7.

CafePress, Ty Simpson, VP Business Development & Licensing, 502-974-4392, tsimpson@cafepress.com, P. 3. Candyrific, Rob Auerbach, President, 502-893-3626, rauerbach@candyrific.com, P. 6.

Cardinal Industries, Joel Berger, President, 718-784-3000 x114, joelb@cardinalgames.com, P. 3.

Cartoon Network Enterprises, Christina Miller, President/GM Cartoon Network, Adult Swim, Boomerang, 404-827-1700, christina.miller@turner.com, P. 11.

Cartoon Network Enterprises, Peter Yoder, VP Consumer Products North America, 212-275-6535, peter.yoder@turner.com, P. 6.

CBS Consumer Products, Elizabeth Kalodner, EVP & GM, 212-975-5232, liz.kalodner@cbs.com, P. 3, 4, 7. **Ceaco**, Jane Taylor, Director Licensing, 617-926-8080 x224, jtaylor@ceaco.com, P. 7.

Celestron, Michelle Meskill, Marketing Manager, 310-328-9560 x205, mmeskill@celestron.com, P. 3.

Collegiate Licensing Co. (CLC), Cory Moss, SVP & Managing Director, 770-799-3249, cmoss@clc.com, P. 5, 12.

Commonwealth Toy & Novelty, Lisa Shamus, EVP, 212-242-4070 x347, lisashamus@gmail.com, P. 3. Concept One Accessories, Patricia Mercer, Director Licensing & Strategic Marketing, 212-868-2590 x201, pmercer@concept1.com, P. 3.

Creative Licensing Corp. (CLC), Rand Marlis, President, 310-479-6777, rmarlis@mminternet.com, P. 6. Cryptozoic Entertainment, John Sepenuk, Chief Revenue Officer, 949-385-6000 x2002, P. 3.

Delivery Agent, Kim Marder, Chief Media Officer, 323-842-3401, kmarder@deliveryagent.com, P. 3.

Dimensional Branding Group (DBG), Marsha Armitage-Bristow, EVP Licensing, 415-246-3694, marsha@dimensionalbranding.com, P. 6.

Dimensional Branding Group (DBG), John Leonhardt, President, 415-310-6135, john@dimensionalbranding.com, P. 5.

Dimensional Branding Group (DBG), Larry Seidman, CEO, 415-595-5610, larry@dimensionalbranding.com, P. 5.

Discovery Communications, Elizabeth Bakacs, VP Consumer Products North America, 240-662-4281, elizabeth_bakacs@discovery.com, P. 1.

Disney ABC Television Group, Victoria Chew, VP Marketing Partnerships & Synergy, 818-460-5484, victoria.chew@abc.com, P. 3.

Disney Consumer Products, Chris Connolly, SVP Licensing, Disney Princess & Disney Fairles, 818-544-0716, christopher.j.connolly@disney.com, P. 6, 8.

Disney Consumer Products, Paul Gitter, SVP Licensing Marvel, 818-544-1950, paul.gitter@disney.com, P. 2, 7. Disney Consumer Products, Josh Silverman,

EVP Global Licensing, 818-544-0000, josh.silverman@disney.com , P. 6.

Disney Consumer Products, Paul Southern, SVP Licensing Star Wars, 415-623-1928, paul.southern@lucasfilm.com, P. 7.

E. Gluck, Matthew Herr, Marketing Manager, 718-784-0700, mherr@egluck.com, P. 7.

Electronic Arts, Ryan Gagerman, Licensing Director, 310-754-7446, rgagerman@ea.com, P. 6.

Enesco/Department 56, Molly Kinney, President, 800-548-8696, mkinney@dept56.com, P. 3.

Epic Rights, Lisa Streff, SVP Licensing, 310-289-8220, lisa@epicrights.com, P. 5, 6.

Evolution, Travis Rutherford, President Licensing & Retail, 818-501-3186, travis@evomgt.com, P. 7. Fifth Sun, BJ LaRossa, EVP, 530-343-8725, licensinginquiry@5sun.com, P. 3. Figures Toy Company, Steve Sandberg, CEO, 813-749-0800, figinc@aol.com, P. 6.

FremantleMedia, Andrea Brent, VP Licensing & Merchandising, 818-748-1387,

andrea.brent@fremantlemedia.com, P. 7. FunKo, Brian Mariotti, President, 425-783-3616,

brian@funko.com, P. 3, 6, 7.

Genius Brands Intl., Amy Heyward, President, 310-273-4222, info@a2entertain.com, P. 8.

Genius Brands Intl., Stone Newman, President, Global Consumer Products, 858-450-2900, stone@pacificentcorp.com, P. 11.

Green Mountain Coffee Roasters, Brian Kelley, President & CEO, 802-244-5621, brian.kelley@gmcr.com, P. 2.

GreenLight, Russell Hughes, President, 317-287-0600 x101, info@greenlighttoys.com, P. 6. **Gund**, Kim Ritch, Director Product Development,

Gund, Kim Ritch, Director Product Development, 732-248-1500, kritch@gund.com, P. 7.

HBO, Josh Goodstadt, Director Licensing & Retail, 212-512-7047, josh.goodstadt@hbo.com, P. 3. HBO, Laura Greenwood, Manager eCommerce,

212-512-1000, laura.greenwood@hbo.com, P. 3, 4.

Her Universe/The Araca Group, Dan Madsen, Publicist, 646-922-0663, dmadsen@araca.com, P. 7.

Heritage Lace, Dan De Cook, Co-CEO, 641-628-4949, dand@heritagelace.net, P. 3.

Hot Topic, Cindy Levitt, VP & General Merchandise Manager, 626-839-4681 x2216, clevitt@hottopic.com, P. 4.

HouseWares Intl., Glenda Seale, National Sales & Marketing Manager, 323-581-3000 x101, glenda@housewaresintl.com, P. 6.

Huffy, Ray Thomson, EVP Global Marketing, 937-865-2839, ray.thomson@huffy.com, P. 6. Iconix Brand Group, Neil Cole, CEO & President, 212-730-0030, ncole@iconixbrand.com, P. 8.

Infinity Licensing, Peter Van Raalte, Partner, 973-744-4639, peter@infinitylicensing.com, P. 6, 7.

Innovative Designs, Jody Rullo, Licensing Manager, 212-695-0892 x124, jrullo@innovativenyc.com, P. 6.

iZone Group, Ken Bates, CEO, 888-496-6301, P. 6. J Fin Group, Jock Thompson, President,

info@jfingroup.com, P. 8. JAKKS Pacific, Jill Nordquist, SVP Marketing, 310-456-7799, jilln@jakks.net, P. 7.

Joester Loria Group, James Slifer, SVP Business Development, 212-683-5150 x306, jslifer@tjlgroup.com, P. 7.

Junk Food Clothing, Lorne Bloch, VP Licensing, 310-445-7776, lorne.bloch@junkfoodclothing.com, P. 1. K'NEX Brands, Michael Araten, President & CEO, 215-997-7722, maraten@knex.com, P. 6.

Kellytoy, Jonathan Kelly, SVP Sales, 323-923-1300, jonathanskelly@aol.com, P. 8.

Kidrobot, Paul Budnitz, 212-777-7735,

paul@kidrobot.com, P. 7.

Kids Preferred, Laura Perks, VP Marketing, 732-274-1144, laura@kidspreferred.com, P. 7. Knockout Licensing, Tamra Knepfer, Co-President, 212-947-5959, tk@knockoutlicensing.com, P. 3. Knockout Licensing, Carole Postal, Co-President,

212-947-5959, cop@knockoutlicensing.com, P. 3. **Kohl's**, Amy Kocourek, EVP Merchandising,

262-703-2636, amy.kocourek@kohls.com, P. 6.

Komar Sleepwear, Greg Holland, President, 212-725-1500 x224, greg.holland@komarbrands.com, P. 7.

Leveraged Marketing Corp. of America (LMCA), Alan Kravetz, President, 978-475-7616, akravetz@lmca.net, P. 5.

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Licensing Company (The), Elizabeth Bos, EVP, 212-584-0880,

elizabeth.bos@thelicensingcompany.com, P. 6. Lisa Marks Associates (LMA), Lisa Marks, President, 914-933-3900. lmarks@tma-inc.com, P. 6, 7.

London Luxury, Amanda Keller, VP Brand Strategy & Communications, 914-636-2100 x525, akeller@londonlux.com, P. 7.

Mattel, Jessica Dunne, Consumer Products, 310-252-3837, jessica.dunne@mattel.com, P. 3, 6.

MBI Publishing, Zack Miller, Publisher Motorbooks, 612-344-8100, zmiller@mbipublishing.com, P. 6. McFarlane Toys, Michael Distaso, Licensing & Brand Manager, 480-491-7070, mdistaso@mcfarlane.com, P. 7. Mezco Toyz, Mike Drake, Director Special Projects, 718-472-5100, drake@mezco.net, P. 3.

Michael Kors, Lindsey Grunsfeld, Director Global Licensing, 212-201-8100, lindsey.grunsfeld@michaelkors.com, P. 2.

Mitchell Gold + Bob Williams, Charley Holt, VP Marketing, 828-632-9200, charley.holt@mgbwhome.com, P. 4.

MusicSkins, Laura Lavi, Managing Partner, 646-827-4271, laura.lavi@musicskins.com, P. 3.

National Entertainment Collectibles Association (NECA), Joel Weinshanker, President, 908-686-3300 x206, joelw@necaonline.com, P. 6, 7.

NBC Universal Digital Marketing, Joni Camacho, VP Marketing, 818-777-1000, jonicamacho@nbcuni.com, P. 3.

Nickelodeon & Viacom Consumer Products, Manuel Torres, SVP Global Toys & Publishing, 212-846-4735, manuel.torres@vimn.com, P. 7, 8.

Northwest Co. (The), Ross Auerbach, President, 516-484-6996, ross@thenorthwest.com, P. 8.

Open Road Brands, Robert Hayes, President, 316-734-4200, joe.hayes@orbrands.com, P. 6. Parigi Group, Sion Betesh, EVP Licensing & Marketing, 212-378-1518, sion@parigigroup.com, P. 8. Party Animal, James Cantrall, President, 800-456-0145, cantrall@partyanimalinc.com, P. 7. Party City, Bill Furtkevic, VP Marketing, 914-784-4171, bfurtkevic@partycity.com, P. 8.

Plangea, John Westgarth, President & CEO, 760-727-3332, P. 1.

Pretty Ugly, Teresa Fazio, Licensing Director, 732-733-2160, teresa@uglydolls.com, P. 7.

PS Brands/Planet Sox, Elie Levy, President & CEO, 212-239-1485, elie@planetsox.com, P. 8.

Quantum Mechanix/QMx, Andy Gore, CEO, 310-464-6226 x100, gorea@quantummechanix.com, P. 6, 7.

Quiksilver, Pam Lifford, Head Licensing, 714-889-2200, pam.lifford@quiksilver.com, P. 7, 8.

Rasta Imposta, Gary Schneider, GM Marketing & Licensing, 856-939-9599, gary@rastaimposta.com, P. 3. Republic of Tea, Todd Rubin, Minister of Evolution, 800-298-4832, P. 3.

Ripple Junction, Scott Morton, Licensing Director, 513-559-3900, smorton@ripplejunction.com, P. 3, 4.

Robert Kaufman Fabrics, Evie Ashworth, Director Design, Retail, 800-877-2066 x245, evie@robertkaufman.com, P. 4.

Round 2, Thomas Lowe, President, 574-243-3000 x1105, tlowe@round2corp.com, P. 6.

Scholastic Media, Leslye Schaefer, SVP Marketing & Consumer Products, 212-389-3934, lschaefer@scholastic.com, P. 8.

SeaWorld Parks & Entertainment, Deana Duffek, Global Licensing Director, 949-395-6460, deana.duffek@seaworld.com, P. 5.

Sesame Workshop, Maura Regan, SVP & GM Global Consumer Products, 212-595-3456, maura.regan@sesameworkshop.org, P. 2.

Simplicity Creative Group, Judy Raymond, SVP Brand Management & Licensing, 212-372-0690, jraymond@simplicity.com, P. 4.

Skechers U.S.A., Steve Mandel, Director Global Brand Licensing, 310-406-0115, smandel@skechers.com, P. 7.

Skullcandy, Hoby Darling, President & CEO, 435-615-7691, hdarling@skullcandy.com, P. 6. Smart Planet, Mike Katz, President, 818 701-1100 x206, mike@smartplanet.net, P. 6. Sony Music Entertainment, Jeff Monachino, Director Business Affairs & Licensing, 212-833-8000, jeff.monachino@sonymusic.com, P. 6.

Sony Pictures Consumer Products, Greg Economos, SVP Global Consumer Products, 310-244-4188, gregory_economos@spe.sony.com, P. 3, 8. Square Enix, Kanji Tashiro, Senior Director Sales Planning & Merchandise, 310-846-0400,

ktashiro@square-enix.com, P. 6.
Striker Entertainment, Russell Binder, President, 818-225-9355, russell@strikerent.com, P. 3, 7.

T-Line Design, Caleb Garrison, Senior Director Licensing & Creative, 503-266-2103, caleb@tlinedesign.com, P. 4.

Tonner Doll, Jack Kralik, VP, 845-339-9537 x101, jkralik@tonnerdoll.com, P. 6.

Toy Industry Association, Jeb Seuter, Senior Director Public Relations, 212-675-1141, kseiter@toyassociation.org, P. 11.

Trends International, Jeff Loeser, VP Licensing, 317-388-4068, jloeser@trendsinternational.com, P. 3. Trevco Sportswear, James George, CEO, 248-526-1400, jpg@trevcoinc.com, P. 3.

Vandor, Stacey Dobkins, VP Licensing & Marketing, 801-972-2888 x149, sdobkins@vandorproducts.com, P. 6.

Viacom Music & Entertainment Group, Ariel Yarmus, Senior Director Consumer Products, 212-846-8292, ariel.yarmus@mtvn.com, P. 4.

Warner Bros. Consumer Products, Karen McTier, EVP Domestic Licensing & Worldwide Marketing, 818-954-3008, karen.mctier@warnerbros.com, P. 6, 7, 8. Weeks Roses, Karen Kemp-Docksteader, Sales &

Marketing Manager, kdocksteader@weeksroses.com, P. 3.

World Tech Toys, Ben Ibarra, VP, 818-675-9001 x100, ben@worldtechtoys.com, P. 7.

World Wrestling Entertainment (WWE), Casey Collins, EVP Consumer Products, 203-352-8600, casey.collins@wwecorp.com, P. 7.

international contacts & connections

This section refers to the International listings. International calls from the U.S. and Canada must be preceded by the 011-prefix.

Active Merchandising, Anita van Esch, Managing Director, 49 211 53741481, anita.vanesch@activemerchandising.de, P. 7. BBC Worldwide, Dominic Walker, Head Licensing, 44 20 8433 2554, dominic.walker@bbc.com, P. 8. British Library, Martin Oestreicher, Sales Manager,

44 20 7412 7704, martin.oestreicher@bl.uk, P. 8. Bulldog Licensing, Vicky Hill, Licensing Executive,

44 20 8325 5455, vickyh@bulldog-licensing.com, P. 8. Character World/TDS Enterprises, Daniel Schweiger, Joint Managing Director, 44 845 004 9217, danny@characterworld-tds.co.uk, P. 7, 8.

DC Thomson, Roddie Watt, Licensing Business & Marketing Coordinator Consumer Products, 44 208 337 7958, rwatt@dcthomson.co.uk, P. 8.

Dreamtex, Jo Duckworth, Marketing Director, 44 844 499 8465, enquiries@dreamtexltd.com, P. 3, 8. DRI Licensing Ltd., Alicia Davenport, Licensing

Director, 44 20 3178 6628, alicia@rilicensing.com, P. 7. Egmont (U.K.), Emma Cairns-Smith, Licence Acquisition Director, 44 207 761 3500,

info@euk.egmont.com, P. 8. Entertainment One, Hannah Mungo, Head Licensing

Entertainment One, Hannah Mungo, Head Licensing (U.K.), 44 20 7907 3773, hmungo@entonegroup.com, P. 7.

Game Of 2 Halves, Paul Comben, Managing Director, 44 7931 335831, paul@go2hlicensing.com, P. 7. H&A, Angela Hall, Managing Director, 44 1904 529 400, info@handa-uk.com, P. 8.

ITV Studios Global Entertainment, Maggy Harris, Head Brand Marketing & Consumer Products, 44 20 7157 6252, maggy.harris@itv.com, P. 8.

License Connection, Daphne Kellerman, Owner, 31 20 4043 250, d.kellerman@licenseconnection.com, P. 7, 8.

Mask-arade, Ray Duffy, Director, 44 1926 814292, P. 3. Meiklejohn Graphics Licensing (MGL), Adam Meiklejohn, Licensing Director, 44 20 7593 0510 x4, info@mgllicensing.com, P. 7.

Mind Candy, Darran Garnham, Chief Business Development & Licensing Officer, 44 207 5011920, darran@mindcandy.com, P. 1.

Mind Candy, Divinia Knowles, President, 44 207 5011920, dividnia@mindcandy.com, P. 11.

Nerd Corps Entertainment, Nancy Lees, Director Licensing & Marketing, 604-484-0266, info@nerdcorps.com, P. 8.

Panini Verlags GmbH, Max Mueller, Director Publishing & Merchandising, 49 711 94768819, muellerm@panini-dino.de, P. 8. **Pariplay**, Gili Lisani, CEO, 44 38 4400 90, gili@pariplayltd.com, P. 7.

Portico Designs, Carmen Long, Creative Director, Stationery & Gift, 44 1225 329494,

carmen@porticodesigns.com, P. 8.

Simba Dickie Group, Michael Sieber, CEO, 49 0911 9765 172, m.sieber@simba-dickie.com, P. 8.

Thinkway Toys, John Barton, SVP Sales & Marketing, 905-470-8883 x234, johnb@thinkwaytoys.com, P. 6. ThreeA Toys, Ashley Wood, Co-Founder & Artist, cs@threeaonline.com, P. 3.

Tinderbox div. Beanstalk (U.K.), Daniel Amos, Head New Media, 44 20 7572 0858, dan.amos@tboxagency.com, P. 8.

Titan Publishing/Titan Entertainment, Nick Landau, Owner, 44 207 620 0200, nick.landau@titanemail.com, P. 6.

Vivid Imaginations, Nick Austin, Chairman & Co-Founder, 44 1702 200660, info@vividimag.co.uk, P. 8.

Yoofiti, Ben Bonello, Co-Owner, info@yoofiti.com, P. 8.

On the Trail of Innovation

Continued from page 1

es everything from Duck Dynasty to the growth of Cabela's as a channel for licensed goods.

6. Social Issues: More Than Just Talk

Economics have made it possible for consumers to put their money where their mouth is when it comes to good-for-the-world product purchases. As a result, corporations are increasingly implementing pro-social programs, such as selling merchandise made from recycled trash (e.g., Coca-Cola's EkoCycle program with Will.i.am), refusing to work with unsafe factories in Bangladesh, and making more products locally (as Walmart is doing). These may be small steps, but they are real initiatives that go beyond talk.

7. Cult of Celebrity

Despite fears of oversaturation, celebrity licensing persists. Interior designers (Vern Yip), models (Iman), stylists (Cristina Ehrlich), makeup artists (Bobbi Brown), hair stylists (José Eber), set and costume designers (Janie Bryant), chefs (Jamie Oliver), bakers (Jane Packer), musicians (Pharrell Williams), actors (Matthew McConaughey), actresses (Cameron Diaz), and athletes (Shaquille O'Neal)-not to mention pure reality stars à la the Kardashians-continue to vie for consumer attention and shelf space. The ubiquity of reality TV and gossip venues, coupled with celebrities' desire to extend their careers beyond their current fame, are among the many factors keeping this sector vibrant.

8. Industry Sickness = Licensing Health

Some of the fastest-growing areas of licensing are tied to industries facing severe challenges. Retail (e.g., Hollister and TRU), magazines (Forbes and Real Simple), music (Gwen Stefani and Trisha Yearwood), and restaurants (Pizza Express and Moe's) are key examples. IP owners in these industries had often been vocally against the idea of licensing in the past.

9. Power of Brands

The importance of brands and branding takes many forms, from co-branding (e.g., pairing a sports property such as the National Football League with a strong athleticwear brand such as Nike) to the growing role of branded goods at the expense of private labels around the world, to the rise of corporate licensing in developing markets, such as South Korea and China.

10. Consumers as Creatives

User-generated content is a reality that is here to stay. The licensing community is dealing with crowdsourcing (e.g., Threadless), personalization sites (CaféPress), open innovation initiatives (with companies such as Genius Crowds), simple contests, monitoring of social media, crowdfunding (Kickstarter), fan fiction (Amazon's Kindle Worlds), and "let's play" videos. They are trying to balance the fan engagement and loyalty that comes from UGC-as well as its role in product development-with the need for IP protection.

11. Distribution: New Niches

Licensors and licensees are experimenting with innovative distribution channels. The trend extends from pairing with retailers not previously known for licensing (e.g. Lane Bryant) to more innovative initiatives such as new home shopping venues (Target's Nate Berkus products for sale on Cougartown), merchandise sales tied to downloadable content (Fireman Sam on Amazon), or pop-up shops on Twitter (Roots' Douglas Coupland collection).

12. It's All About the Experience

Licensors in every territory continue to forge deals outside of traditional retail products as a means of raising awareness, enhancing fans' relationship with a property, and generating revenues. Properties from The Biggest Loser and Angelina Ballerina to Forbes and Julliard have licensed into non-retail sectors such as travel services and licensed destinations; dating services and car washes; online curricula and branded schools; shops, restaurants, and go-kart tracks.

13. Interesting Times for Agents

Licensing agents are reacting to challenging times by offering new services (e.g., PR or digital content), representing both sides of the licensing equation (licensee as well as licensor), brokering as well as representing, carving unique niches of expertise (e.g., specializing in the food category), and consolidating and forging partnerships with each other. New business models offer additional or alternative revenue streams to help agents survive and flourish.

14. Changing Business Models

Limited editions, capsule collections, curation, collaborations, cobranding, user-generated content, and content and experiential licensing are ubiquitous. The lines between promotion and licensing are blurring. Celebrities are taking ownership or executive positions in their licensees' businesses. Many of today's licensing trends require consideration of new and alternative payment methods, contract terms, and business structures.

WHO'S NEWS

Christina Miller is named President/GM of Cartoon Network, Adult Swim and Boomerang. Miller, who was most recently GM of NBA Digital and SVP of Turner Sports Strategy/Marketing/Programming, was previously SVP Cartoon **Network Enterprises** heading up consumer products.

Divinia Knowles, COO at Mind Candy (which developed Moshi Monsters), assumes the role of president at the company while the board searches for a new CEO. Former CEO Michael Action Smith, who founded the company, relinguishes the CEO role to focus on the creative side of the business.

Stone Newman is

appointed President, Global Consumer Products at Genius Brands International. Newman joins GBI from Art + Science International and assumes responsibility for GBI's Baby Genius, Secret Millionaires Club, Stan Lee's Mighty 7, and Thomas Edison's Secret Lab. Newman will also continue to manage licensing programs represented by his former company, including Psycho Bunny, Archie Comics, and others through GBI's wholly owned subsidiary, A Squared Entertainment.

Ken Seiter joins the Toy Industry Association (TIA) as VP Strategic Communications. Seiter was most recently CMO for the Specialty Food Association; prior to that, he held various positions at Kraft.

Smaller and Mid-sized Colleges Expand Licensing Activity

Big universities, especially those that are athletic powerhouses, drive the bulk of collegiate licensing. But, increasingly, smaller and midsized colleges are seeing their licensing activity grow. Championship athletic seasons, changes in athletic conferences, and mascot redesigns can be among the factors propelling sales, as can a simple need to meet growing demand for heretofore relatively scarce merchandise.

Some examples from the last couple of years, according to local publications covering these institutions:

- Marshall University's licensing program has grown, in part due to athletic success and a conference change, with retail sales in 2012-2013 reaching approximately \$6.4 million. The number of licensees and of retail stores carrying Marshall merchandise were at their peak that year, although the high mark in retail sales was in 2006 when the campus was featured in the Warner Bros. film We Are Marshall.
- The University of Tennessee-Chattanooga has seen its royalty income increase over the past four or five years, with a 29% jump in 2012-2013 to a record high. One fastgrowing licensee was Team Golf, thanks to a Chattanooga student's win at the U.S. Amateur Championship.
- Miami-Ohio launched a new website to help

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students and other consumers more easily find Red Hawk merchandise by providing information on stores closest to their zip codes. The school also changed the branding on its logo and merchandise to enhance commercial prospects.

Ball State has been seeing its merchandising revenue rise, due in part to better promotions and marketing and improved retail distribution—including at Dick's Sporting Goods, Meijer, Walmart, Champs, MC Sports, JC Penney, Finish Line, Walgreens, and TJ Maxx—both near the university's Muncie campus and beyond.

Collegiate Licensing Company (CLC), a division of IMG College, dominates the collegiate field with the schools and collegiate tournaments it represents accounting for an estimated 75% of the total collegiate market, Licensing Resource Group (about 20%) and Strategic Marketing Affiliates (about 3%) tend to represent the smaller and mid-sized colleges discussed here. It should also be noted that some schools, notably Ohio State and University of Southern California, handle their own licensing, accounting for 2% of the market for collegiate merchandise.

TLL estimates the collegiate licensing business to have generated retail sales of \$3.43 billion in the U.S. and Canada in 2013, according to the recently released *TLL Sports Licensing Report*; CLC estimates the business to have been \$4.59 billion.

For more on the report, see www.epmcom .com/sports or call 1-212-941-0099.

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TLL Takes A Break

There is only one issue of TLL this month, and this is it. We hope you enjoy a summer break, as well. The next issue will be Sept. 1.

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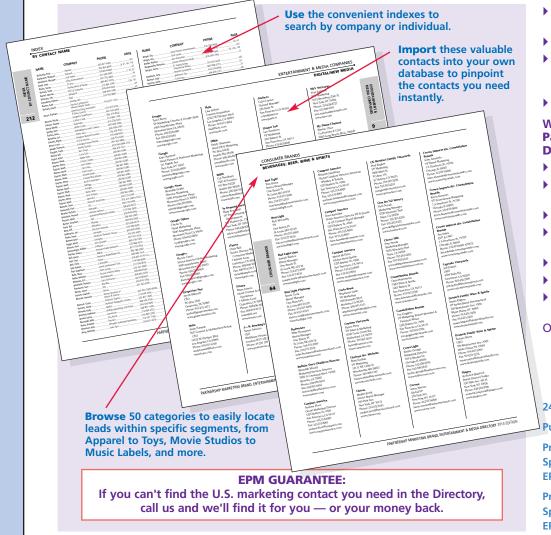
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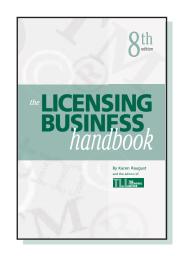
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